



SCSK Corporation
Supplementary Information (Data Book)

2020/4/1 – 2020/9/30

Index

Financial Review (Consolidated)

I	Sales by Segment - Quarterly Trends	1
II	Sales by Customer Industry	2
III	Sales by Segment & Customer Industry (Systems Development)	3
IV	Sales by Segment & Customer Industry (System Maintenance and Operation/ Services)	4
V	Sales by Segment & Customer Industry (Packaged Software/ Hardware Sales)	5
VI	External Sales and Segment Profit by Reported Segment	6
VII	Amount of Incoming Orders and Backlog by Segment	7
VIII	Sales to Sumitomo Corporation	7
IX	Quarterly Trends	8
X	Financial Statements	
	Consolidated Statements of Income, Cost of Sales, SG&A	9
	Consolidated Balance Sheets	10
	Consolidated Statements of Cash Flows	11

Financial Data

I	Results of Operations and Forecasts (Consolidated)	12
II	BPS, EPS and Other Key Financial Indicators (Consolidated)	13
III	Capital Expenditure, Depreciation & Amortization, R&D Expenses (Consolidated)	14
IV	Group Companies	15
V	Customers	16

Caution Concerning Forward-Looking Statements

- This information is intended to provide information about the Group's performance and business strategy and is not intended to solicit the purchase or sale of shares in Group companies.
- Estimates, targets and outlooks included in this report are forward-looking statements based on information available as of the date of publication. Results and outcomes may differ materially from the forward-looking statements and no guarantee is made that targets will be reached. All such statements are subject to change without notice.
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*Since the fiscal year ending March 2021, the Company have been replacing the figures for the fiscal year ended March 2020 with those in International Financial Reporting Standards ("IFRS") from the Japanese standard("J-GAAP") because we have decided to apply IFRS. The figures of third quarter, and fourth quarter of the fiscal yearended March 2020 are reference values that take into account only the major standard differences from J-GAAP. Therefore, the figures may change depending on the results of the accounting audit.

I Sales by Segment

- Quarterly trends -

(Millions of yen)

FY2020	Q1		Q2	
	Amount	Composition(%)	Amount	Composition(%)
Net Sales	94,356	100.0	95,398	100.0
Systems Development	38,664	41.0	39,809	41.7
System Maintenance and Operation/ Services	36,851	39.1	37,673	39.5
Packaged Software/ Hardware Sales	18,840	20.0	17,915	18.8

1st half	
Amount	Composition(%)
189,755	100.0
78,474	41.4
74,524	39.3
36,756	19.4

FY2019	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)	Amount	Composition(%)
Net Sales	91,331	100.0	95,932	100.0	93,650	100.0	104,381	100.0	187,263	100.0	280,914	100.0	198,032	100.0	385,295	100.0
Systems Development	37,352	40.9	38,914	40.6	38,587	41.2	41,335	39.6	76,267	40.7	114,855	40.9	79,923	40.4	156,190	40.5
System Maintenance and Operation/ Services	34,322	37.6	35,721	37.2	36,126	38.6	37,240	35.7	70,044	37.4	106,170	37.8	73,366	37.0	143,410	37.2
Packaged Software/ Hardware Sales	19,656	21.5	21,295	22.2	18,936	20.2	25,806	24.7	40,951	21.9	59,888	21.3	44,742	22.6	85,694	22.2

Increase / Decrease	Q1		Q2	
	Amount	Change(%)	Amount	Change(%)
Net Sales	3,025	3.3	- 533	- 0.6
Systems Development	1,312	3.5	894	2.3
System Maintenance and Operation/ Services	2,529	7.4	1,951	5.5
Packaged Software/ Hardware Sales	- 815	- 4.1	- 3,380	- 15.9

1st half	
Amount	Change(%)
2,492	1.3
2,207	2.9
4,480	6.4
- 4,195	- 10.2

II Sales by customer industry

(Millions of yen)

	FY2019 Apr.2019-Sept.2019		FY2020 Apr.2020-Sept.2020		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	52,817	28.2	55,857	29.4	3,040	5.8
Distributors	29,684	15.9	30,759	16.2	1,074	3.6
Financial Institutions	40,554	21.7	41,481	21.9	926	2.3
Banks	12,712	6.8	13,211	7.0	499	3.9
Securities Firms	3,949	2.1	4,025	2.1	75	1.9
Shopping Credit/ Leasing Companies	8,586	4.6	8,742	4.6	156	1.8
Insurance Companies	15,306	8.2	15,501	8.2	195	1.3
Communications/ Transportation	34,634	18.5	30,137	15.9	- 4,496	- 13.0
Utilities	4,158	2.2	4,115	2.2	- 42	- 1.0
Services	18,163	9.7	19,793	10.4	1,629	9.0
Others	7,249	3.9	7,609	4.0	360	5.0
Total	187,263	100.0	189,755	100.0	2,492	1.3

* We made a partial amendment in previously disclosed data.

III Sales by segment & customer industry (Systems Development)

(Millions of yen)

	FY2019 Apr.2019-Sept.2019		FY2020 Apr.2020-Sept.2020		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	20,653	27.1	22,491	28.7	1,838	8.9
Distributors	8,469	11.1	8,743	11.1	273	3.2
Financial Institutions	28,233	37.0	27,795	35.4	- 438	- 1.6
Banks	9,092	11.9	8,588	10.9	- 504	- 5.5
Securities Firms	2,581	3.4	2,774	3.5	192	7.5
Shopping Credit/ Leasing Companies	4,242	5.6	4,190	5.3	- 51	- 1.2
Insurance Companies	12,317	16.1	12,242	15.6	- 74	- 0.6
Communications/ Transportation	8,522	11.2	9,025	11.5	502	5.9
Utilities	3,347	4.4	3,222	4.1	- 125	- 3.7
Services	4,009	5.3	5,335	6.8	1,325	33.1
Others	3,031	4.0	1,861	2.4	- 1,169	- 38.6
Total	76,267	100.0	78,474	100.0	2,207	2.9

* We made a partial amendment in previously disclosed data.

IV Sales by segment & customer industry (System Maintenance and Operation/Services)

(Millions of yen)

	FY2019 Apr.2019-Sept.2019		FY2020 Apr.2020-Sept.2020		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	22,496	32.1	24,007	32.2	1,510	6.7
Distributors	13,783	19.7	13,803	18.5	19	0.1
Financial Institutions	10,408	14.9	11,663	15.7	1,254	12.1
Banks	3,026	4.3	3,848	5.2	822	27.2
Securities Firms	1,112	1.6	1,097	1.5	- 15	- 1.4
Shopping Credit/ Leasing Companies	3,480	5.0	3,813	5.1	332	9.6
Insurance Companies	2,789	4.0	2,903	3.9	114	4.1
Communications/ Transportation	9,765	13.9	10,103	13.6	337	3.5
Utilities	522	0.7	617	0.8	95	18.3
Services	10,880	15.5	11,983	16.1	1,103	10.1
Others	2,186	3.1	2,346	3.1	159	7.3
Total	70,044	100.0	74,524	100.0	4,480	6.4

* We made a partial amendment in previously disclosed data.

V Sales by segment & customer industry (Packaged Software/Hardware Sales)

(Millions of yen)

	FY2019 Apr.2019-Sept.2019		FY2020 Apr.2020-Sept.2020		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Manufacturers	9,667	23.6	9,358	25.5	- 308	- 3.2
Distributors	7,431	18.1	8,213	22.3	781	10.5
Financial Institutions	1,912	4.7	2,023	5.5	110	5.8
Banks	593	1.4	774	2.1	181	30.6
Securities Firms	255	0.6	154	0.4	- 101	- 39.8
Shopping Credit/ Leasing Companies	863	2.1	738	2.0	- 124	- 14.5
Insurance Companies	200	0.5	355	1.0	155	77.5
Communications/ Transportation	16,345	39.9	11,009	30.0	- 5,335	- 32.6
Utilities	288	0.7	275	0.7	- 13	- 4.6
Services	3,273	8.0	2,474	6.7	- 799	- 24.4
Others	2,031	5.0	3,401	9.3	1,369	67.4
Total	40,951	100.0	36,756	100.0	- 4,195	- 10.2

* We made a partial amendment in previously disclosed data.

VI External Sales and Operating Profit by Reportable Segment - Quarterly trends

(Millions of yen)

FY2020	Q1		
	External sales	Compo sition(%)	Operating Profit
Industrial IT Business	32,225	34.2	3,856
Financial IT Business	12,530	13.3	1,427
IT Business Solutions	12,669	13.4	1,426
IT Platform Solutions	18,805	19.9	2,251
IT Management Service	13,996	14.8	1,655
Others	4,043	4.3	102
Adjustment	85	0.1	- 441
Total	94,356	100.0	10,279

Q2		
External sales	Compo sition(%)	Operating Profit
32,248	33.8	4,061
12,635	13.2	1,505
13,793	14.5	1,304
18,710	19.6	2,525
14,169	14.9	1,848
4,085	4.3	287
- 245	- 0.3	- 595
95,398	100.0	10,937

1st half		
External sales	Compo sition(%)	Operating Profit
64,474	34.0	7,918
25,166	13.3	2,933
26,463	13.9	2,731
37,515	19.8	4,777
28,165	14.8	3,504
8,128	4.3	390
- 159	- 0.1	- 1,036
189,755	100.0	21,217

FY2019	Q1		
	External sales	Compo sition(%)	Operating Profit
Industrial IT Business	31,334	34.3	2,902
Financial IT Business	12,823	14.0	1,126
IT Business Solutions	12,367	13.5	1,292
IT Platform Solutions	20,930	22.9	1,930
IT Management Service	12,871	14.1	1,572
Others	257	0.3	- 18
Adjustment	746	0.8	- 393
Total	91,331	100.0	8,412

Q2		
External sales	Compo sition(%)	Operating Profit
33,044	34.4	4,636
13,246	13.8	1,835
13,220	13.8	1,442
22,484	23.4	2,627
13,741	14.3	2,116
232	0.2	- 60
- 37	- 0.0	- 608
95,932	100.0	11,989

Q3		
External sales	Compo sition(%)	Operating Profit
32,206	34.4	3,859
13,372	14.3	1,854
13,214	14.1	1,712
20,236	21.6	2,024
13,730	14.7	2,309
248	0.3	4
642	0.7	- 513
93,650	100.0	11,252

Q4		
External sales	Compo sition(%)	Operating Profit
34,124	32.7	3,245
13,203	12.6	692
13,319	12.8	428
26,746	25.6	3,627
13,791	13.2	1,489
4,665	4.5	- 19
- 1,468	- 1.4	- 1,071
104,381	100.0	8,393

1st half		
External sales	Compo sition(%)	Operating income
64,379	34.4	7,539
26,069	13.9	2,962
25,587	13.7	2,735
43,414	23.2	4,557
26,613	14.2	3,688
490	0.3	- 79
708	0.4	- 1,002
187,263	100.0	20,402

Q3 total		
External sales	Compo sition(%)	Operating Profit
96,585	34.4	11,399
39,441	14.0	4,816
38,802	13.8	4,447
63,651	22.7	6,582
40,343	14.4	5,998
738	0.3	- 74
1,351	0.5	- 1,515
280,914	100.0	31,654

2nd half		
External sales	Compo sition(%)	Operating Profit
66,330	33.5	7,105
26,575	13.4	2,547
26,534	13.4	2,141
46,983	23.7	5,652
27,521	13.9	3,799
4,913	2.5	- 15
- 826	- 0.4	- 1,584
198,032	100.0	19,646

Total		
External sales	Compo sition(%)	Operating Profit
130,710	33.9	14,645
52,644	13.7	5,509
52,121	13.5	4,876
90,397	23.5	10,210
54,134	14.1	7,488
5,404	1.4	- 94
- 117	- 0.0	- 2,586
385,295	100.0	40,048

Increase/Decrease	Q1				Q2			
	External Sales		Operating Profit		External Sales		Operating Profit	
	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)	Amount	Change(%)
Industrial IT Business	890	2.8	953	32.9	- 796	- 2.4	- 575	- 12.4
Financial IT Business	- 292	- 2.3	300	26.7	- 610	- 4.6	- 330	- 18.0
IT Business Solutions	302	2.4	134	10.4	573	4.3	- 138	- 9.6
IT Platform Solutions	- 2,124	- 10.2	321	16.6	- 3,773	- 16.8	- 101	- 3.9
IT Management Service	1,124	8.7	83	5.3	428	3.1	- 267	- 12.6
Others	3,785	-	121	-	3,852	-	348	-
Adjustment	- 660	- 88.5	- 47	-	- 207	-	13	-
Total	3,025	3.3	1,866	22.2	- 533	- 0.6	- 1,051	- 8.8

1st half			
External Sales		Operating Profit	
Amount	Change(%)	Amount	Change(%)
94	0.1	378	5.0
- 902	- 3.5	- 29	- 1.0
875	3.4	- 4	- 0.2
- 5,898	- 13.6	219	4.8
1,552	5.8	- 184	- 5.0
7,637	-	469	-
- 868	-	- 34	-
2,492	1.3	814	4.0

*From April 1, 2020, the names of reportable segments have been changed from "Manufacturing & Telecommunication Systems Business", "Distribution & Media Systems Business", "Global System Solutions & Innovation Business", and "Mobility Systems" to "Industrial IT Business", "Financial Systems Business" to "Financial IT Business", "Business Solutions" to "IT Business Solutions", and "IT Management" to "IT Management Service".
On April 1, 2020, the Company absorption merged with JIEC Co., Ltd., and JIEC business, which had been included in the financial system, was divided into "Industrial IT Business," "Financial IT Business," "IT Business Solutions," and "IT Management Service." Segment information for the previous fiscal year is based on the new segmentation.

VII Amount of Incoming Orders and Backlog by Segment

(Millions of yen)

Systems Development		Q1	Q2	Q3	Q4	1st half	Total
FY2020	Incoming Orders	38,543	41,755			80,298	
	Backlog	36,244	38,190			38,190	
FY2019	Incoming Orders	37,111	40,017	34,948	42,939	77,129	155,017
	Backlog	34,598	35,701	34,761	36,366	35,701	36,366
Increase/Decrease	Incoming Orders	1,431	1,737			3,168	
	Backlog	1,646	2,488			2,488	

System Maintenance and Operation/Services		Q1	Q2	Q3	Q4	1st half	Total
FY2020	Incoming Orders	30,071	34,893			64,964	
	Backlog	86,343	83,563			83,563	
FY2019	Incoming Orders	30,041	30,582	28,446	58,834	60,624	147,905
	Backlog	83,358	78,219	71,529	93,123	78,219	93,123
Increase/Decrease	Incoming Orders	30	4,310			4,340	
	Backlog	2,984	5,343			5,343	

Packaged Software/Hardware Sales		Q1	Q2	Q3	Q4	1st half	Total
FY2020	Incoming Orders	15,124	19,527			34,652	
	Backlog	13,935	15,547			15,547	
FY2019	Incoming Orders	20,403	21,472	22,080	24,192	41,875	88,149
	Backlog	15,775	15,952	19,265	17,651	15,952	17,651
Increase/Decrease	Incoming Orders	- 5,278	- 1,944			- 7,223	
	Backlog	- 1,840	- 405			- 405	

Total		Q1	Q2	Q3	Q4	1st half	Total
FY2020	Incoming Orders	83,738	96,176			179,915	
	Backlog	136,523	137,301			137,301	
FY2019	Incoming Orders	87,556	92,073	85,475	125,966	179,629	391,071
	Backlog	133,732	129,873	125,556	147,141	129,873	147,141
Increase/Decrease	Incoming Orders	- 3,817	4,103			285	
	Backlog	2,790	7,427			7,427	

*The backlog of Q3 of FY2019 includes the backlog of Minori Solutions Co., Ltd. Which is newly consolidated subsidiary as of December 19, 2019.

VIII Sales to Sumitomo Corporation

(Millions of yen)

	FY2019 Apr.2019-Sept.2019		FY2020 Apr.2020-Sept.2020		Increase/Decrease	
	Amount	Composition(%)	Amount	Composition(%)	Amount	Change(%)
Sumitomo Corporation	8,492	4.5	9,363	4.9	871	10.3

IX Quarterly trends

(Millions of yen)

FY2020	Q1		Q2	
	Apr.2020-Jun.2020		Jul.2020-Sept.2020	
	Amount	Compo sition(%)	Amount	Compo sition(%)
Net Sales	94,356	100.0	95,398	100.0
Cost of Sales	- 70,311	74.5	- 70,529	73.9
Gross Profit	24,045	25.5	24,869	26.1
SG & A Expenses	- 13,829	14.7	- 13,947	14.6
Other Income and Expenses	63	0.1	16	0.0
Operating Profit	10,279	10.9	10,937	11.5
Profit before Tax	10,474	11.1	11,061	11.6
Profit Attributable to Owners of Parent	7,260	7.7	7,608	8.0

1st half	
Apr.2020-Sept.2020	
Amount	Compo sition(%)
189,755	100.0
- 140,840	74.2
48,914	25.8
- 27,777	14.6
80	0.0
21,217	11.2
21,536	11.3
14,869	7.8

【Forecasts】 Total	
Apr.2020-Mar.2021	
Amount	Compo sition(%)
380,000	100.0
- 283,000	74.5
97,000	25.5
- 56,000	14.7
-	-
41,000	10.8
29,000	7.6

FY2019	Q1		Q2		Q3		Q4		1st half		Q3 total		2nd half		Total	
	Apr.2019-Jun.2019		Jul.2019-Sept.2019		Oct.2019-Dec.2019		Jan.2020-Mar.2020		Apr.2019-Sept.2019		Apr.2019-Dec.2019		Oct.2019-Mar.2020		Apr.2019-Mar.2020	
	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)	Amount	Compo sition(%)
Net Sales	91,331	100.0	95,932	100.0	93,650	100.0	104,381	100.0	187,263	100.0	280,914	100.0	198,032	100.0	385,295	100.0
Cost of Sales	- 69,269	75.8	- 70,896	73.9	- 69,193	73.9	- 78,742	75.4	- 140,166	74.8	- 209,359	74.5	- 147,936	74.7	- 288,102	74.8
Gross Profit	22,061	24.2	25,035	26.1	24,457	26.1	25,638	24.6	47,096	25.2	71,554	25.5	50,096	25.3	97,192	25.2
SG & A Expenses	- 13,685	15.0	- 13,059	13.6	- 13,177	14.1	- 17,223	16.5	- 26,745	14.3	- 39,922	14.2	- 30,400	15.4	- 57,145	14.8
Other Income and Expenses	36	0.0	13	0.0	- 27	0.0	- 21	0.0	50	0.0	22	0.0	- 49	0.0	1	0.0
Operating Profit	8,412	9.2	11,989	12.5	11,252	12.0	8,393	8.0	20,402	10.9	31,654	11.3	19,646	9.9	40,048	10.4
Profit before Tax	8,712	9.5	12,136	12.7	11,292	12.1	8,437	8.1	20,848	11.1	32,141	11.4	19,729	10.0	40,578	10.5
Profit Attributable to Owners of Parent	6,101	6.7	8,398	8.8	7,808	8.3	6,457	6.2	14,499	7.7	22,307	7.9	14,265	7.2	28,765	7.5

Increase/Decrease	Q1		Q2	
	Amount	Change(%)	Amount	Change(%)
Net Sales	3,025	3.3	- 533	- 0.6
Cost of Sales	- 1,042	1.5	367	- 0.5
Gross Profit	1,983	9.0	- 165	- 0.7
SG & A Expenses	- 143	1.1	- 888	6.8
Other Income and Expenses	26	73.4	2	19.5
Operating Profit	1,866	22.2	- 1,051	- 8.8
Profit before Tax	1,762	20.2	- 1,074	- 8.9
Profit Attributable to Owners of Parent	1,159	19.0	- 789	- 9.4

1st half	
Amount	Change(%)
2,492	1.3
- 674	0.5
1,817	3.9
- 1,032	3.9
29	58.7
814	4.0
687	3.3
369	2.5

X Financial Statements

	(Millions of yen)						Cost of sales						(Millions of yen)	
	From Apr.1.2019 to Sept.30.2019		From Apr.1.2020 to Sept.30.2020		Increase/Decrease		2019/9		2020/9		Increase/Decrease			
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	YoY (%)		
I Net sales	187,263	100.0	189,755	100.0	2,492	1.3								
II. Cost of sales	-140,166	-74.8	-140,840	-74.2	-674	0.5								
Gross profit	47,096	25.2	48,914	25.8	1,817	3.9								
III. SG & A	-26,745	-14.3	-27,777	-14.6	-1,032	3.9								
IV. Other income	97	0.1	112	0.1	14	14.7								
V. Other expenses	-47	-0.0	-32	-0.0	15	-32.3								
Operating profit	20,402	10.9	21,217	11.2	814	4.0								
VI. Finance income	176	0.1	69	0.0	-107	-60.6								
VII. Finance costs	-249	-0.1	-241	-0.1	8	-3.5								
VIII. Share of profit (loss) of investments accounted for using equity method	519	0.3	490	0.3	-29	-5.6								
Profit before tax	20,848	11.1	21,536	11.3	687	3.3								
IX. Income tax expense	-6,314	-3.4	-6,617	-3.5	-303	4.8								
Profit	14,534	7.8	14,918	7.9	383	2.6								
X. Profit attributable to														
Owners of parent	14,499	7.7	14,869	7.8	369	2.5								
Non-controlling interests	34	0.0	49	0.0	14	41.9								
							(Millions of yen)							
							Employee benefits expenses	41,749	37.8	44,997	38.8	3,247	7.8	
							Outsourcing expenses	54,192	49.1	56,438	48.7	2,245	4.1	
							Other expenses	14,396	13.0	14,462	12.5	65	0.5	
							Office rental and upkeep expenses	2,079	1.9	2,106	1.8	27	1.3	
							Depreciation	6,034	5.5	6,223	5.4	188	3.1	
							Materials expenses and others	839	0.8	984	0.8	144	17.3	
							Computer and related expenses	2,502	2.3	3,161	2.7	658	26.3	
							Communications expenses	1,094	1.0	1,060	0.9	-34	-3.2	
							Other	1,846	1.7	926	0.8	-919	-49.8	
							Total Production costs for the period	110,338	100.0	115,897	100.0	5,558	5.0	
							Transfer to other accounts	-1,485		-2,110		-624	-	
							Work in process Increase (-),decreases (+)	-216		-417		-201		
							Manufacturing costs (1)	108,636		113,369		4,732	4.4	
							Merchandise costs (2)	31,529		27,470		-4,058	-12.9	
							Total Cost of sales(1) + (2)	140,166	74.8	140,840	74.2	674	0.5	
							(Millions of yen)							
							SG & A							
							Employee benefits expenses	15,811	8.4	16,496	8.7	684	4.3	
							Office rental	289	0.2	331	0.2	42	14.6	
							Depreciation	2,120	1.1	2,580	1.4	459	21.7	
							Outsourcing expenses	1,263	0.7	1,441	0.8	178	14.1	
							Taxes	1,386	0.7	1,405	0.7	19	1.4	
							Other	5,873	3.1	5,522	2.9	-351	-6.0	
							Total SG&A expenses	26,745	14.3	27,777	14.6	1,032	3.9	

Consolidated Balance Sheets

(Millions of yen)

Accounting Period Accounts	2020/3/31		2020/9/30		Increase/ Decrease Amount
	Amount	%	Amount	%	
【ASSETS】					
Current assets					
Cash and cash equivalents	111,695		106,162		-5,532
Trade and other receivables	66,772		53,343		-13,428
Contract assets	13,765		15,118		1,353
Inventories	10,071		9,068		-1,002
Income taxes receivable	24		16		-7
Other financial assets	412		80		-332
Other current assets	11,149		14,184		3,034
Total current assets	213,891	59.0	197,975	54.8	-15,916
Non-current assets					
Property, plant and equipment	61,546		62,838		1,292
Right-of-use assets	26,099		40,655		14,556
Goodwill and intangible assets	25,242		25,691		449
Investments accounted for using equity method	7,253		8,301		1,048
Other receivables	7,890		7,936		46
Other financial assets	5,739		7,575		1,835
Deferred tax assets	12,967		8,709		-4,257
Other non-current assets	1,610		1,415		-195
Total non-current assets	148,350	41.0	163,125	45.2	14,775
Total assets	362,241	100.0	361,100	100.0	-1,141

(Millions of yen)

Accounting Period Accounts	2020/3/31		2020/9/30		Increase/ Decrease Amount
	Amount	%	Amount	%	
【LIABILITIES】					
Current liabilities					
Trade and other payables	32,306		23,240		-9,066
Contract liabilities	12,638		16,856		4,217
Employee benefits accruals	12,054		8,958		-3,095
Bonds and borrowings	25,397		15,100		-10,297
Lease liabilities	6,601		8,857		2,256
Other financial liabilities	-		26		26
Income taxes payable	3,773		2,376		-1,396
Provisions	511		115		-396
Other current liabilities	8,275		3,978		-4,297
Total current liabilities	101,559	28.0	79,509	22.0	-22,049
Non-current liabilities					
Bonds and borrowings	29,927		29,941		14
Lease liabilities	21,127		33,026		11,898
Other payables	207		206		-0
Other financial liabilities	-		-		-
Employee benefits accruals	5,821		5,884		63
Provisions	3,115		3,348		233
Other non-current liabilities	75		75		-0
Total non-current liabilities	60,276	16.6	72,484	20.1	12,208
Total liabilities	161,835	44.7	151,994	42.1	-9,841
【NET ASSETS】					
Equity					
Share capital	21,152	5.8	21,152	5.9	-
Retained earnings	177,828	49.1	185,935	51.5	8,107
Treasury shares	-281	-0.1	-283	-0.1	-2
Other components of equity	1,347	0.4	1,946	0.5	599
Total equity attributable to owners of parent	200,047	55.2	208,751	57.8	8,704
Non-controlling interests	358	0.1	353	0.1	-4
Total equity	200,405	55.3	209,105	57.9	8,699
Total liabilities and net assets	362,241	100.0	361,100	100.0	-1,141

Statements of Cash Flows(Consolidated)

Accounting Period Accounts	(Millions of yen)		
	2020/3 2019/4-2019/9	2021/3 2020/4-2020/9	Increase/ Decrease
	Amount	Amount	Amount
I Cash flows from operating activities			
Profit before tax	20,848	21,536	687
Depreciation and amortization	8,206	8,852	645
Finance income	-176	-69	107
Finance costs	249	241	-8
Share of loss (profit) of entities accounted for using equity method	-519	-490	29
Decrease (increase) in trade and other receivables	12,093	13,279	1,186
Decrease (increase) in contract assets	-4,661	-1,354	3,307
Decrease (increase) in inventories	74	990	915
Increase (decrease) in trade and other payables	-6,562	-8,618	-2,055
Increase (decrease) in contract liabilities	3,551	4,219	667
Increase (decrease) in employee benefits	-866	-3,002	-2,135
Increase (decrease) in provisions	141	-399	-540
Other, net	-2,132	-6,667	-4,535
Subtotal	30,246	28,517	-1,729
Interest and dividend income received	197	215	18
Interest expenses paid	-189	-200	-11
Income taxes refund (paid)	-4,263	-4,104	158
Net cash provided by (used in) operating activities	25,991	24,426	-1,564

Accounting Period Accounts	(Millions of yen)		
	2020/3 2019/4-2019/9	2021/3 2020/4-2020/9	Increase/ Decrease
	Amount	Amount	Amount
II Cash flows from investing activities			
Purchase of property, plant and equipment	-4,612	-5,252	-640
Proceeds from sales of property, plant and equipment	1	30	29
Purchase of intangible assets	-1,461	-2,172	-711
Investments in equity accounted investees	—	-553	-553
Purchase of other financial assets	-565	-753	-188
Proceeds from sales and redemptions of other financial assets	17	313	296
Other, net	-175	-84	90
Net cash provided by (used in) investing activities	-6,795	-8,472	-1,677
III Cash flows from financing activities			
Payments for repayments of loans and redemption of bonds	-15,114	-25,700	-10,585
Proceeds from long-term debt	15,000	15,400	400
Repayments of lease liabilities	-3,856	-4,183	-327
Payments for acquisition of interests in subsidiaries from non-controlling interests	-2,114	—	2,114
Dividends paid	-5,202	-6,763	-1,560
Dividends paid to non-controlling interests	-55	-54	1
Other, net	-4	-2	1
Net cash provided by (used in) financing activities	-11,346	-21,303	-9,956
IV Effect of exchange rate change on cash and cash equivalents	-126	-183	-57
V Net increase (decrease) in cash and cash equivalents	7,723	-5,532	-13,256
VI Cash and cash equivalents at beginning of period	106,413	111,695	5,281
VII.Cash and cash equivalents at end of period	114,136	106,162	-7,974

Financial Data

I Results of Operations and Forecasts (Consolidated)

(Millions of yen)

	2017/9/1(J-GAAP)		2018/9/1(J-GAAP)		2019/9		2020/9		2020/3		2021/3 (Forecast)	
	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)	Amount (YoY %)	Compo sition(%)
Sales	163,466 (3.8)	100.0	167,424 (2.4)	100.0	187,263	100.0	189,755 (1.3)	100.0	385,295	100.0	380,000 (- 1.4)	100.0
Systems Development	62,489 (0.9)	38.2	66,352 (6.2)	39.6	76,267	40.7	78,474 (2.9)	41.4	156,190	40.5	-	-
System Maintenance and Operation/ Services	63,560 (2.9)	38.9	65,212 (2.6)	39.0	70,044	37.4	74,524 (6.4)	39.3	143,410	37.2	-	-
Packaged Software/ Hardware Sales	35,524 (10.5)	21.7	35,859 (0.9)	21.4	40,951	21.9	36,756 (- 10.2)	19.4	85,694	22.2	-	-
Cost of Sales	125,122 (5.2)	76.5	126,205 (0.9)	75.4	- 140,166	74.8	- 140,840 (0.5)	74.2	- 288,102	74.8	- 283,000 (- 1.8)	74.5
Gross Profit	38,343 (- 0.3)	23.5	41,218 (7.5)	24.6	47,096	25.2	48,914 (3.9)	25.8	97,192	25.2	97,000 (- 0.2)	25.5
SG&A Expenses※	25,070 (5.6)	15.3	25,213 (0.6)	15.1	- 26,694	14.3	- 27,697 (3.8)	14.6	- 57,144	14.8	- 56,000 (- 2.0)	14.7
Operating Profit	13,272 (- 9.8)	8.1	16,004 (20.6)	9.6	20,402	10.9	21,217 (4.0)	11.2	40,048	10.4	41,000 (2.4)	10.8
Ordinary Profit	14,273 (- 9.6)	8.7	16,364 (14.6)	9.8	-	-	-	-	-	-	-	-
Profit Attributable to Owners of Parent	12,034 (- 9.4)	7.4	10,836 (- 10.0)	6.5	14,499	7.7	14,869 (2.5)	7.8	28,765	7.5	29,000 (0.8)	7.6
Number of Employees	12,169		12,291		12,817		14,454		13,979		-	

※In IFRS, The figures of SG&A expenses include other income and expenses.

II BPS, EPS and other key financial indicators (Consolidated)

(Millions of yen)

	2018/9/1(J-GAAP)		2019/9/1(J-GAAP)		2019/9/1		2020/9		2020/3		2021/3 (Forecasts)	
	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)	Amount	change(%)
Capital Stock	21,152	-	21,152	-	21,152	-	21,152	-	21,152	-	-	-
Net Assets	181,122	4.3%	203,334	3.4%	193,376	-	209,105	8.1%	200,405	-	-	-
Total Assets	382,877	-1.7%	315,356	3.8%	334,448	-	361,100	8.0%	362,241	-	-	-
Number of Shares Outstanding	107,986,403		104,181,803		104,181,803		104,181,803		104,181,803		-	
Average number of Shares Outstanding	103,812,288		103,826,009		104,079,313		104,077,345		104,078,717		-	
BPS (Net Asset per share) (JPY)	1,677.16		1,885.09		1,855.54		2,006.21		1,922.55		-	
EPS (Earnings per share) (JPY)	115.93		104.38		139.32		142.87		276.37		278.64	
Equity Ratio (%)	45.5%		62.1%		57.7%		57.8%		55.2%		-	
ROE (Return on Equity) (%)	-		-		-		-		15.0%		-	
Cash Dividends per share (JPY)	-		-		-		-		130.00		130.00	
Interim Dividends per share (JPY)	47.50		50.00		65.00		65.00		65.00		65.00	
PER (Price Earning Ratio) (times)	-		-		-		-		17.4		-	
Stock Prices (yen)	4,775		5,370		5,070		5,870		4,815		-	
Payout Ratio (%)	-		-		-		-		47%		47%	
Consolidated /Non-consolidated (times)	1.00		1.08		1.20		0.86 [※]		1.15		-	

※ The consolidated-to-non-consolidated ratio in 2020 was affected by the gain on extinguishment of tie-in shares associated with the merger of subsidiaries.

III Capital expenditure, depreciation & amortization, R&D expenses(Consolidated)

(Millions of yen)

【J-GAAP】	Actual		
	(2017/4~2017/9) 2017/9	(2018/4~2018/9) 2018/9	(2019/4~2019/9) 2019/9
Capital Expenditure (tangible)	5,096	3,672	4,399
Capital Expenditure (software/other)	1,812	1,586	1,365

Depreciation (tangible)	2,815	2,866	3,475
Amortization (software/other)	1,958	1,693	1,656
Total	4,773	4,560	5,132

R&D Expenses	188	335	360
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(Millions of yen)

【IFRS】	Actual		Forecasts
	(2019/4~2019/9) 2019/9	(2020/4~2020/9) 2020/9	(2020/4~2021/3) 2021/3
Capital Expenditure (tangible)	4,444	4,970	10,000
Capital Expenditure (right-of-use)	2,322	18,312	20,000
Capital Expenditure (intangible)	1,365	2,067	3,500

Depreciation (tangible)	2,841	3,228	7,000
Depreciation (right-of-use)	3,517	3,871	7,500
Depreciation (intangible)	1,846	1,703	3,500
Total	8,204	8,803	18,000

R&D Expenses	360	388	1,200
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IV Group companies

	Number of Employees
SCSK Corporation	8,438

【Consolidated Subsidiaries】	Equity Ownership	Main Businesses	Number of Employees*
SCSK ServiceWare Corporation	100.0%	BPO	1,988
VeriServe Corporation	100.0%	Verification Services	1,071
Veriserve Okinawa Test Center Corporation	100.0%	Internet business related to international interconnection and inspection	89
Minori Solutions Co., Ltd.	100.0%	Software Development, System Operations Management, Product Sales	1,137
SCSK KYUSHU CORPORATION	100.0%	Software development and Information Processing	138
SCSK HOKKAIDO CORPORATION	100.0%	Software development and Information Processing	159
SCSK PRESCENDO CORPORATION	100.0%	BPO	53
SCSK USA Inc.	100.0%	Software development and Information Processing	78
SCSK Europe Ltd.	100.0%	Software development and Information Processing	81
SCSK Shanghai Ltd.	100.0%	Software development and Information Processing	63
SCSK Asia Pacific Pte. Ltd.	100.0%	Software development and Information Processing	73
PT SCSK Global Indonesia	100.0%	Software development and Information Processing	8
SCSK Myanmar Ltd.	100.0%	Software development and Information Processing	7
Skeed Co., Ltd.	100.0%	Software development	15
CSI SOLUTIONS Corporation	100.0%	IT Management business	158
Allied Engineering Corporation	100.0%	Consulting, Packaged software development and sales	50
WinTechnology Corporation	100.0%	Software development	129
SCSK SYSTEM MANAGEMENT CORPORATION	100.0%	IT Management business	313
VA Linux Systems Japan K.K.	100.0%	Research and solution for Linux-based technologies	16
SDC Corporation	50.1%	Network services	21
Gran Manibus Co.,LTD	94.3%	Consulting Service, Advanced Technology Solution	15
SCSK Nearshore Systems Corporation	100.0%	Software development and System Maintenance	354
Total Number of employees (consolidated)			14,454

【Affiliates (consolidated) under the equity method of accounting】

ARGO GRAPHICS Inc.	21.8%	PLM Solutions Business
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* Number of employees listed above include those who have been dispatched from SCSK

V Customers

Type of Business	Customers		
Manufacturing	<ul style="list-style-type: none"> ▪ Toyota Motor Corporation ▪ Fuji Xerox Co., Ltd. 	<ul style="list-style-type: none"> ▪ Nippon Suisan Kaisha, Ltd. ▪ Honda Motor Co., Ltd. 	<ul style="list-style-type: none"> ▪ Panasonic Corporation
Distribution	<ul style="list-style-type: none"> ▪ Sumitomo Corporation 	<ul style="list-style-type: none"> ▪ CO-OP NET. 	
Financial Institution	<ul style="list-style-type: none"> ▪ MS&AD Insurance Group Holdings, Inc. ▪ Nippon Life Insurance Company ▪ Sumitomo Mitsui Financial Group, Inc. 	<ul style="list-style-type: none"> ▪ Sumitomo Mitsui Trust Bank, Limited ▪ Matsui Securities Co., Ltd. ▪ MUFG Bank, Ltd. 	<ul style="list-style-type: none"> ▪ Sampo Japan Nipponkoa Insurance Inc. ▪ Mizuho Financial Group, Inc.
Communication and Transportation	<ul style="list-style-type: none"> ▪ KDDI CORPORATION ▪ SoftBank Corp. 	<ul style="list-style-type: none"> ▪ Jupiter Telecommunications Co., Ltd. ▪ NIPPON TELEGRAPH AND TELEPHONE CORPORATION 	

*Listed in no particular order